



REGIONAL SERVICE COMMISSION

2022

Regional Service Commission 11

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: D. R Fitzgerald
Title: Executive Director

Date: October 28, 2021



REGIONAL SERVICE COMMISSION 11

2022 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

| | |
|--|----------------------|
| 1. Cooperative & Regional Planning Services Fund (from page CRP-1) | \$ 109,786 |
| 2. Local Planning Services Fund (from page LP-1) | \$ 1,555,304 |
| 3. Solid Waste Services Fund (from page SW-1) | \$ 9,349,817 |
| 4. Electricity Generation Facility Services Fund (from page GF-1) | \$ 1,311,277 |
| 5. Other Shared Services Fund (from page OT-1) | \$ - |
| Total Regional Service Commission Operating Budget | \$ 12,326,184 |

CAPITAL BUDGET

| | |
|---|---------------------|
| 1. Total Capital Cost - Corporate Services (from page CS-1) | \$ |
| 2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1) | \$ |
| 3. Total Capital Cost - Local Planning Services Fund (from page LP-1) | \$ 7,000 |
| 4. Total Capital Cost - Solid Waste Services Fund (from page SW-1) | \$ 925,000 |
| 5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1) | \$ 985,000 |
| 6. Total Capital Cost - Other Shared Services Fund (from page OT-1) | \$ |
| Total Regional Service Commission Capital Budget | \$ 1,917,000 |

THIS IS TO CERTIFY that on the 28 day of October 28, 2021, _____ the Board of the REGIONAL SERVICE COMMISSION OF 11 _____ RESOLVED that the total operating budget for the Regional Service Commission for the 2022 calendar year would consist of total Revenue of \$ 12,326,184, and total expenditures of \$ 12,326,184 and that the capital budget would consist of total expenditures of \$ 1,917,000.

Adopted this 28 day of October, 2021 by the Board of the REGIONAL SERVICE COMMISSION 11.

Executed this 29 day of October, 2021 by the Executive Director of said Commission.

Original Signed by John Bigger

Chairman

Original Signed by D. R. Fitzgerald

Executive Director

REGIONAL SERVICE COMMISSION 11

2022 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

| | Corporate Services Budget | Cooperative & Regional Planning Services Budget | Local Planning Services Budget | Solid Waste Services Budget | Generation Facility Budget | Other Shared Services Budget | Subtotal | Amortization TCA (Add) | Controlled Entities (Add) | Other (Please explain) (Add /Subtract) | Transfers (Add /Subtract) | Total PSA Budget |
|---|---------------------------|---|--------------------------------|-----------------------------|----------------------------|------------------------------|-------------------|------------------------|---------------------------|--|---------------------------|-------------------|
| Revenue | | | | | | | | | | | | |
| Member Charges | | 71,388 | \$ 1,498,027 | 3,378,546 | | | 4,947,961 | | | | | \$ 4,947,961 |
| Sales of services | | | 5,000 | 5,714,054 | 900,000 | | 6,619,054 | | | | | \$ 6,619,054 |
| Government Transfers | | | | | | | - | | | | | \$ - |
| Transfers from own and other funds | \$ 639,978 | | | | 411,277 | | 1,051,255 | | | | - 1,051,255 | \$ - |
| Other transfers | | | | | | | - | | | | | \$ - |
| Interest | | | | 20,000 | | | 20,000 | | | | | \$ 20,000 |
| Surplus of second previous year | | 38,398 | 52,277 | 82,217 | | | 172,892 | | | - 172,892 | | \$ - |
| Other revenue | | | | 155,000 | | | 155,000 | | | | | \$ 155,000 |
| Total Revenue | 639,978 | 109,786 | 1,555,304 | 9,349,817 | 1,311,277 | - | 12,966,162 | - | - | (172,892) | (1,051,255) | 11,742,015 |
| Expenditures | | | | | | | | | | | | |
| Governance | 59,000 | | | | | | 59,000 | | | | | 59,000 |
| Administration | 573,237 | 89,786 | 635,733 | 1,465,338 | 20,865 | | 2,784,959 | | | | -\$ 639,978 | 2,144,981 |
| Regional planning | | 20,000 | | | | | 20,000 | | | | | 20,000 |
| Regional policing collaboration | | | | | | | - | | | | | - |
| Regional emergency measures planning | | | | | | | - | | | | | - |
| Regional sport, recreation & culture infrastructure planning & cost-sharing | | | | | | | - | | | | | - |
| Other services provided to all members | | | | | | | - | | | | | - |
| Planning and building inspection services | | | 896,887 | | | | 896,887 | 8,900 | | 5,000 | | 910,787 |
| Operations - Solid Waste Service | | | | 6,034,977 | 345,241 | | 6,380,218 | 2,050,000 | | 9,000 | - 230,000 | 8,209,218 |
| Financial Services | | | | | | | - | | | | | - |
| - Interest | | | | 48,875 | 20,800 | | 69,675 | | | | | 69,675 |
| - Other Financing Charges | 3,500 | | 5,000 | 9,000 | 3,740 | | 21,240 | | | | | 21,240 |
| - Transfer to the Capital Fund - Debt Repayment | | | | 759,000 | 393,000 | | 1,152,000 | | | | - 1,152,000 | - |
| - Transfer to the Capital Fund - Asset Acquisition | | | 7,000 | 220,000 | 85,000 | | 312,000 | | | | - 312,000 | - |
| - Transfer to the Generation Facility Operating Fund | | | | 411,277 | | | 411,277 | | | | - 411,277 | - |
| - Transfer to the Operating Reserve | | | | | | | - | | | | | - |
| Closure & Post-closure expense | | | | 264,350 | | | 264,350 | | | | | 264,350 |
| Second previous year deficit | | | | | 442,631 | | 442,631 | | | - 442,631 | | - |
| Other Fiscal services | 4,241 | | 10,684 | 137,000 | | | 151,925 | | | | | \$ 151,925 |
| Total Expenditure | 639,978 | 109,786 | 1,555,304 | 9,349,817 | 1,311,277 | - | 12,966,162 | 2,058,900 | - | (428,631) | (2,745,255) | 11,851,176 |
| Surplus (Deficit) | - | - | - | - | - | - | - | (2,058,900) | - | 255,739 | 1,694,000 | (109,161) |

REGIONAL SERVICE COMMISSION 11

2022 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

| | |
|--|------------------------------|
| 1. Total Corporate Services Budget (from page CS-4) | \$ 639,978 |
| 2. Less: Revenue from other sources (from page CS-2) | <u> </u> |
| Net Budget to be allocated to other funds: | <u>\$ 639,978</u> |
| Cooperative & Regional Planning Services (to page CRP-3) | 89,786 |
| Local Planning Services (to page LP-3) | 193,089 |
| Solid Waste Services (to page SW-3) | 345,738 |
| Electricity Generation Facility Services (to page GF-3) | 11,365 |
| Other Shared Services (to page OT-3) | <u> 0</u> |
| Total Allocation | <u>\$ 639,978</u> |

CAPITAL BUDGET

| | |
|--|-----------|
| Total Capital Cost - Corporate Services (from page CS-Capital) | \$ |
| Less: Total sources of funds | <u>\$</u> |
| Total Long-term borrowing | <u>\$</u> |

2022 CORPORATE SERVICES OPERATING BUDGET

REVENUE

| | 2021 BUDGET | 2022 BUDGET |
|---|----------------|----------------|
| 1.1.0.0.0 CORPORATE SERVICES | | |
| 1.1.2.0.0 REVENUE FROM OTHER SOURCES | | |
| 1.1.2.5.0 Government Transfers | | |
| 1.1.2.5.1 (Specify)..... | | |
| 1.1.2.5.2 (Specify)..... | | |
| 1.1.2.7.0 Other Revenue (Specify)..... | | |
| 1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES | ===== | ===== |

2022 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

| | 2021 BUDGET | 2022 BUDGET |
|--|----------------|----------------|
| 2.1.0.0.0 CORPORATE SERVICES | | |
| 2.1.1.0.0 GOVERNANCE | | |
| 2.1.1.1.0 Board Members | | |
| 2.1.1.1.1 Honorariums | 45,000 | 45,000 |
| 2.1.1.1.2 Travel | 5,000 | 5,000 |
| 2.1.1.1.3 Training and Development | 7,500 | 5,000 |
| 2.1.1.1.9 Meetings | 4,000 | 4,000 |
| 2.1.1.T.T TOTAL GOVERNANCE | <u>61,500</u> | <u>59,000</u> |
| 2.1.2.0.0 ADMINISTRATION | | |
| 2.1.2.1.0 Executive Director's Office | | |
| 2.1.2.1.1 Salaries & Benefits | 257,357 | 268,130 |
| 2.1.2.1.2 Travel | 2,500 | 2,500 |
| 2.1.2.1.3 Training and Development | 1,000 | 1,000 |
| 2.1.2.1.9 Memberships and Subscriptions | 2,000 | 2,500 |
| 2.1.2.2.0 Human Resources | | |
| 2.1.2.2.1 Salaries & Benefits | | |
| 2.1.2.2.2 Travel | | |
| 2.1.2.2.3 Training and Development | | |
| 2.1.2.2.9 Other (Specify)..... | | |
| 2.1.2.3.0 Financial Management | | |
| 2.1.2.3.1 Salaries & Benefits | 144,903 | 155,144 |
| 2.1.2.3.2 Travel | | |
| 2.1.2.3.3 Training and Development | 1,000 | 1,000 |
| 2.1.2.3.5 External Audit Fees | 22,134 | 23,000 |
| 2.1.2.3.6 External Accounting Fees | | |
| 2.1.2.3.7 Other Financial Management | | |
| 2.1.2.3.9 Memberships and Subscriptions | | 1,000 |
| 2.1.2.4.0 Other Administration Services | | |
| 2.1.2.4.1 Advertising and Public Relations | 2,500 | 2,500 |
| 2.1.2.4.2 Liability Insurance | 46,000 | 46,000 |
| 2.1.2.4.3 Professional Services | 16,000 | 25,000 |
| 2.1.2.4.4 Legal Services | 5,000 | 5,000 |
| 2.1.2.4.5 Office Building | 23,265 | 22,263 |
| 2.1.2.4.6 Office Equipment & Supplies | 12,000 | 10,000 |
| 2.1.2.4.7 Printing and Copying | 2,000 | 1,000 |
| 2.1.2.4.8 Telecommunications | 3,200 | 3,200 |
| 2.1.2.4.9 Translation | 7,000 | 4,000 |
| 2.1.2.T.T TOTAL ADMINISTRATION | <u>547,859</u> | <u>573,237</u> |
| 2.1.4.0.0 FISCAL SERVICES | | |
| 2.1.4.1.0 Interest | | |
| 2.1.4.1.1 Current Operations | | |

2022 CORPORATE SERVICES OPERATING BUDGET

| EXPENDITURE | | 2021 BUDGET | 2022 BUDGET |
|------------------|---|----------------|----------------|
| 2.1.4.1.2 | Short-Term borrowing for capital projects | | |
| 2.1.4.1.3 | Long-Term Debt | | |
| 2.1.4.2.0 | Other Financing Charges | | |
| 2.1.4.2.3 | Banking Service Charge | 3,500 | 3,500 |
| 2.1.4.2.9 | Other (Specify)..... | | |
| 2.1.4.3.0 | Transfers to Funds and Reserves | | |
| 2.1.4.3.1 | Capital Fund - Debt Repayment | | |
| 2.1.4.3.2 | Capital Fund - Asset Acquisition | | |
| 2.1.4.3.3 | Capital Reserve | | |
| 2.1.4.3.4 | Operating Reserve | | |
| 2.1.4.4.0 | Other Fiscal Services | | |
| 2.1.4.4.9 | Non-refundable HST | 4,804 | 4,241 |
| 2.1.4.T.T | TOTAL FISCAL SERVICES | <u>8,304</u> | <u>7,741</u> |
| 2.T.T.T.T | TOTAL CORPORATE SERVICES | <u>617,663</u> | <u>639,978</u> |

2022 CORPORATE SERVICES CAPITAL BUDGET

| CAPITAL EXPENDITURES | | SOURCES OF FUNDS | | | | | | | |
|-------------------------|--------------------|------------------|----------------------|----------------|-------------|-------|------------------------|---------------------|---------------------|
| Tangible Capital Assets | Total Capital Cost | Capital Grants | Capital Reserve Fund | Operating Fund | Trade - Ins | Other | Total Sources of Funds | Long-term Borrowing | Debt repayment term |
| 1 | | | | | | | | | |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| 6 | | | | | | | | | |
| TOTAL | | | | | | | | | |

| FUNDING DETAILS | | Amount | Purpose/Description |
|------------------------------------|------------------------|-----------------------------|---------------------|
| Capital Grant | | | |
| 1 | | | |
| 2 | | | |
| 3 | | | |
| Other Sources of Funding | | | |
| 1 | | | |
| 2 | | | |
| Long-Term Borrowing Summary | | | |
| | 20 Years | | |
| | 15 Years | | |
| | 10 Years | | |
| | 7 Years | | |
| | 5 Years | | |
| | TOTAL BORROWING | <u> </u> | |
| | | <u> </u> | |

REGIONAL SERVICE COMMISSION 11

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

| | |
|--|-----------------------------|
| 1. Total Cooperative & Regional Planning Services Budget (from page CRP-4) | 109,786 |
| 2. Less: Revenue from other sources | <u>38,398</u> |
| Net Budget to be raised from members | <u><u>71,388</u></u> |

MEMBER CHARGES

| Member | 2016 Census Population | 2021 Tax Base | Member Share* |
|----------------------------|---------------------------|------------------------------|----------------------|
| 1 Cambridge Narrows | 562 | 96,961,450 | 398 |
| 2 Chipman | 1,104 | 70,509,200 | 481 |
| 3 Fredericton | 58,636 | 7,767,217,647 | 35,647 |
| 4 Fredericton Junction | 704 | 44,325,950 | 305 |
| 5 Gagetown | 711 | 62,863,500 | 354 |
| 6 Millville | 273 | 9,806,100 | 100 |
| 7 Minto | 2,305 | 105,167,150 | 899 |
| 8 Nackawic | 941 | 89,428,500 | 484 |
| 9 New Maryland | 4,174 | 365,674,650 | 2,068 |
| 10 Oromocto | 9,223 | 1,241,046,691 | 5,656 |
| 11 Stanley | 412 | 30,078,200 | 189 |
| 12 Tracy | 608 | 26,173,400 | 233 |
| 13 Hanwell | 4,700 | 546,830,000 | 2,667 |
| 14 Local Service Districts | <u>45,131</u> | <u>3,773,477,800</u> | <u>21,907</u> |
| | <u>129,484</u> | <u>14,229,560,238</u> | <u>71,388</u> |

CAPITAL BUDGET

| | |
|--|----------|
| Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital) | \$ |
| Less: Total sources of funds | \$ _____ |
| Total Long-term borrowing | \$ _____ |

* **Note:** Allocation on 50-50 proportional basis of population and tax base

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

| | | REVENUE | |
|------------------|---|----------------|----------------|
| | | 2021 BUDGET | 2022 BUDGET |
| 1.2.0.0.0 | COOPERATIVE AND REGIONAL PLANNING | | |
| 1.2.2.0.0 | REVENUE FROM OTHER SOURCES | | |
| 1.2.2.5.0 | Government Transfers | | |
| 1.2.2.5.1 | (Specify)..... | | |
| 1.2.2.5.2 | (Specify)..... | | |
| 1.2.2.6.0 | Transfers from Own and Other funds | | |
| 1.2.2.6.1 | Second Previous Year Surplus | 37,117 | 38,398 |
| 1.2.2.6.2 | Operating Reserve Fund | | |
| 1.2.2.7.0 | Other Revenue | | |
| 1.2.2.7.1 | Interest Income | | |
| 1.2.2.7.2 | HST Rebate | | |
| 1.2.2.7.9 | Other (Specify)..... | | |
| 1.2.2.T.T | TOTAL REVENUE FROM OTHER SOURCES | <u>37,117</u> | <u>38,398</u> |

REGIONAL SERVICE COMMISSION 11

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

| | | EXPENDITURE | |
|--------------------|--|----------------|----------------|
| | | 2021 BUDGET | 2022 BUDGET |
| 2.2.0.0.0 | COOPERATIVE AND REGIONAL PLANNING SERVICES | | |
| 2.2.3.0.0 | REGIONAL SERVICES | | |
| 2.2.3.0.1 | ALLOCATION FROM CORPORATE SERVICES (from page CS-1) | 90,176 | 89,786 |
| 2.2.3.1.0 | Regional Planning | | |
| 2.2.3.1.1 | Personnel | | |
| 2.2.3.1.2 | Administration | | |
| 2.2.3.1.3 | Travel | | |
| 2.2.3.1.4 | Professional Services | 20,000 | 20,000 |
| 2.2.3.1.9 | Other (Specify)..... | | |
| 2.2.3.1.S.T | Subtotal | 20,000 | 20,000 |
| 2.2.3.2.0 | Regional Policing Collaboration | | |
| 2.2.3.2.2 | Administration | | |
| 2.2.3.2.3 | Travel | | |
| 2.2.3.2.4 | Professional Services | | |
| 2.2.3.2.9 | Other (Specify)..... | | |
| 2.2.3.2.S.T | Subtotal | | |
| 2.2.3.3.0 | Regional Emergency Measures Planning | | |
| 2.2.3.3.2 | Administration | | |
| 2.2.3.3.3 | Travel | | |
| 2.2.3.3.4 | Professional Services | | |
| 2.2.3.3.9 | Other (Specify)..... | | |
| 2.2.3.3.S.T | Subtotal | | |
| 2.2.3.4.0 | Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing | | |
| 2.2.3.4.2 | Administration | | |
| 2.2.3.4.3 | Travel | | |
| 2.2.3.4.4 | Professional Services | | |
| 2.2.3.4.9 | Other (Specify)..... | | |
| 2.2.3.4.S.T | Subtotal | | |
| 2.2.3.5.0 | Other Service Provided to All Members | | |
| 2.2.3.5.2 | Administration | | |
| 2.2.3.5.3 | Travel | | |
| 2.2.3.5.4 | Professional Services | | |
| 2.2.3.5.9 | Other (Specify)..... | | |
| 2.2.3.5.S.T | Subtotal | | |
| 2.2.4.0.0 | FISCAL SERVICES | | |
| 2.2.4.1.0 | Interest | | |
| 2.2.4.1.1 | Current Operations | | |
| 2.2.4.1.2 | Short-Term borrowing for capital projects | | |
| 2.2.4.1.3 | Long-Term Debt | | |
| 2.2.4.2.0 | Other Financing Charges | | |

REGIONAL SERVICE COMMISSION 11

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

| | | 2021 BUDGET | 2022 BUDGET |
|-------------------|--|----------------|----------------|
| 2.2.4.2.3 | Banking Service Charge | | |
| 2.2.4.2.9 | Other (Specify)..... | | |
| 2.2.4.3.0 | Transfers to Funds and Reserves | | |
| 2.2.4.3.1 | Capital Fund - Debt Repayment | | |
| 2.2.4.3.2 | Capital Fund - Asset Acquisition | | |
| 2.2.4.3.3 | Capital Reserve | | |
| 2.2.4.3.4 | Operating Reserve | | |
| 2.2.4.4.0. | Other Fiscal Services | | |
| 2.2.4.4.3 | Second Previous Year Deficit | | |
| 2.2.4.4.9 | Other (Specify)..... | | |
| 2.2.4.T.T | TOTAL FISCAL SERVICES | ===== | ===== |
| 2.T.T.T.T | TOTAL EXPENDITURES | <u>110,176</u> | <u>109,786</u> |

2022 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

| CAPITAL EXPENDITURES | | SOURCES OF FUNDS | | | | | | | |
|-------------------------|--------------------|------------------|----------------------|----------------|-------------|-------|------------------------|---------------------|---------------------|
| Tangible Capital Assets | Total Capital Cost | Capital Grants | Capital Reserve Fund | Operating Fund | Trade - Ins | Other | Total Sources of Funds | Long-term Borrowing | Debt repayment term |
| 1 | | | | | | | | | |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| 6 | | | | | | | | | |
| TOTAL | | | | | | | | | |

| FUNDING DETAILS | | Amount | Purpose/Description |
|-----------------------------|------------------------|-----------------------------|---------------------|
| Capital Grant | | | |
| 1 | | | |
| 2 | | | |
| 3 | | | |
| Other Sources of Funding | | | |
| 1 | | | |
| 2 | | | |
| Long-Term Borrowing Summary | | | |
| | 20 Years | | |
| | 15 Years | | |
| | 10 Years | | |
| | 7 Years | | |
| | 5 Years | | |
| | TOTAL BORROWING | <u> </u> | |
| | | <u> </u> | |

CRP-Capital

REGIONAL SERVICE COMMISSION 11

2022 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4) \$ 1,555,304

2. Less: Revenue from other sources (from page LP-2) 57,277

Net Budget to be raised from members **\$ 1,498,027**

Portion of net budget relating to Planning Services 792,765

Portion of net budget relating to Inspection Services 705,262

MEMBER CHARGES

| Member | 2021 Tax Base | Planning Service | Inspection Service | Member Share |
|----------------------------|-------------------------|-------------------|--------------------|---------------------|
| 1 Cambridge Narrows | 96,961,450 | 15,831 | 14,083 | 29,914 |
| 2 Chipman | 70,509,200 | 11,512 | 10,241 | 21,753 |
| 3 Fredericton Junction | 44,325,950 | 7,237 | 6,438 | 13,675 |
| 4 Gagetown | 62,863,500 | 10,264 | 9,131 | 19,394 |
| 5 Hanwell | 546,830,000 | 89,280 | 79,425 | 168,705 |
| 6 Millville | 9,806,100 | 1,601 | 1,424 | 3,025 |
| 7 Minto | 105,167,150 | 17,170 | 15,275 | 32,446 |
| 8 Nackawic | 89,428,500 | 14,601 | 12,989 | 27,590 |
| 9 Stanley | 30,078,200 | 4,911 | 4,369 | 9,280 |
| 10 Tracy | 26,173,400 | 4,273 | 3,802 | 8,075 |
| 11 Local Service Districts | <u>3,773,477,800</u> | <u>616,086</u> | <u>548,084</u> | <u>1,164,171</u> |
| | <u>\$ 4,855,621,250</u> | <u>\$ 792,765</u> | <u>\$ 705,262</u> | <u>\$ 1,498,027</u> |

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital) \$ 7,000

Less: Total sources of funds \$ 7,000

Total Long-term borrowing \$ -

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

| REVENUE | | 2021 BUDGET | 2022 BUDGET |
|------------------|---|----------------|----------------|
| 1.3.0.0.0 | LOCAL PLANNING SERVICES | | |
| 1.3.2.0.0 | REVENUE FROM OTHER SOURCES | | |
| 1.3.2.1.0 | Fees and Services | | |
| 1.3.2.1.1 | Planning and Development | 3,000 | 5,000 |
| 1.3.2.1.2 | Inspection | | |
| 1.3.2.1.9 | Other (Specify)..... | | |
| 1.3.2.6.0 | Transfers from Own and Other funds | | |
| 1.3.2.6.1 | Second Previous Year Surplus | 6,963 | 52,277 |
| 1.3.2.6.2 | Operating Reserve Fund | | |
| 1.3.2.7.0 | Other Revenue | | |
| 1.3.2.7.1 | Interest Income | | |
| 1.3.2.7.2 | HST Rebate | | |
| 1.3.2.7.9 | Other (Specify)..... | | |
| 1.3.2.T.T | TOTAL REVENUE FROM OTHER SOURCES | <u>9,963</u> | <u>57,277</u> |

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

| EXPENDITURE | | |
|--|----------------|----------------|
| | 2021 BUDGET | 2022 BUDGET |
| 2.3.0.0.0 LOCAL PLANNING SERVICES | | |
| 2.3.2.0.0 ADMINISTRATION | | |
| 2.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) | 185,371 | 193,089 |
| 2.3.2.1.0 Director's Office | | |
| 2.3.2.1.1 Salaries & Benefits | 270,881 | 258,633 |
| 2.3.2.1.2 Travel | 8,000 | 8,000 |
| 2.3.2.1.3 Training and Development | 2,000 | 3,000 |
| 2.3.2.1.9 Meetings | 1,600 | 1,600 |
| 2.3.2.2.0 Other Administration Services | | |
| 2.3.2.2.1 Advertising & Public Relations | 1,000 | 2,000 |
| 2.3.2.2.2 Liability Insurance | 1,200 | 1,200 |
| 2.3.2.2.3 Professional Services | 1,000 | 1,000 |
| 2.3.2.2.4 Legal Services | 2,500 | 2,500 |
| 2.3.2.2.5 Office Building | 120,765 | 124,311 |
| 2.3.2.2.6 Office Equipment & Supplies | 20,200 | 22,400 |
| 2.3.2.2.7 Printing and Copying | 3,500 | 3,000 |
| 2.3.2.2.8 Telecommunications | 15,500 | 15,000 |
| 2.3.2.2.9 Other (Specify)..... | | |
| 2.3.2.T.T TOTAL ADMINISTRATION SERVICES | <u>633,517</u> | <u>635,733</u> |
| 2.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES | | |
| 2.3.3.1.0 Planning Services | | |
| 2.3.3.1.1 Salaries & Benefits | 453,492 | 458,995 |
| 2.3.3.1.2 Travel | 8,000 | 5,000 |
| 2.3.3.1.3 Training and Development | 3,000 | 3,000 |
| 2.3.3.1.4 Maps and Reference Material | | |
| 2.3.3.1.5 GIS Operating and Planet | | |
| 2.3.3.1.6 Advertising (Legislatively Required) | 1,500 | 1,500 |
| 2.3.3.1.7 Planning Review & Adjustment Committee | 13,500 | 17,200 |
| 2.3.3.1.9 Meetings and Memberships | 6,500 | 6,500 |
| 2.3.3.1.S.T Subtotal | <u>485,992</u> | <u>492,195</u> |
| 2.3.3.2.0 Inspection Services | | |
| 2.3.3.2.1 Salaries & Benefits | 308,566 | 363,692 |
| 2.3.3.2.2 Travel | 32,000 | 35,000 |
| 2.3.3.2.3 Training and Development | 2,500 | 4,000 |
| 2.3.3.2.4 Maps and Reference Material | | |
| 2.3.3.2.5 GIS Operating and Planet | | |
| 2.3.3.2.9 Memberships and supplies | 1,500 | 2,000 |
| 2.3.3.2.S.T Subtotal | <u>344,566</u> | <u>404,692</u> |
| 2.3.3.T.T TOTAL PLANNING AND INSPECTION SERVICES | <u>830,558</u> | <u>896,887</u> |

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

| | 2021 BUDGET | 2022 BUDGET |
|---|------------------|------------------|
| 2.3.4.0.0 FISCAL SERVICES | | |
| 2.3.4.1.0 Interest | | |
| 2.3.4.1.1 Current Operations | | |
| 2.3.4.1.2 Short-Term borrowing for capital projects | | |
| 2.3.4.1.3 Long-Term Debt | | |
| 2.3.4.2.0 Other Financing Charges | | |
| 2.3.4.2.1 Debenture Discounts | | |
| 2.3.4.2.2 Cost of Issuing & Selling New Debentures | | |
| 2.3.4.2.3 Banking Service Charge | 5,000 | 5,000 |
| 2.3.4.2.9 Other (Specify)..... | | |
| 2.3.4.3.0 Transfers to Other Funds | | |
| 2.3.4.3.1 Capital Fund - Debt Repayment | | |
| 2.3.4.3.2 Capital Fund - Asset Acquisition | 8,000 | 7,000 |
| 2.3.4.3.3 Capital Reserve Fund | | |
| 2.3.4.3.3 Operating Reserve Fund | | |
| 2.3.4.4.0 Other Fiscal Services | | |
| 2.3.4.4.3 Second Previous Year Deficit | | |
| 2.3.4.4.9 Non-refundable HST | 10,352 | 10,684 |
| 2.3.4.T.T TOTAL FISCAL SERVICES | <u>23,352</u> | <u>22,684</u> |
| 2.T.T.T.T TOTAL EXPENDITURES | <u>1,487,427</u> | <u>1,555,304</u> |

2022 LOCAL PLANNING SERVICES CAPITAL BUDGET

| CAPITAL EXPENDITURES | | SOURCES OF FUNDS | | | | | | | |
|-------------------------|--------------------|------------------|----------------------|-----------------|-------------|-------|------------------------|---------------------|---------------------|
| Tangible Capital Assets | Total Capital Cost | Capital Grants | Capital Reserve Fund | Operating Fund | Trade - Ins | Other | Total Sources of Funds | Long-term Borrowing | Debt repayment term |
| 1 Computer equipment | \$ 7,000 | | | \$ 7,000 | | | \$ 7,000 | | |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| 6 | | | | | | | | | |
| TOTAL | \$ 7,000 | | | \$ 7,000 | | | \$ 7,000 | | |

| FUNDING DETAILS | | Amount | Purpose/Description |
|-----------------------------|------------------------|-----------------------------|---------------------|
| Capital Grant | | | |
| 1 | | | |
| 2 | | | |
| 3 | | | |
| Other Sources of Funding | | | |
| 1 | | | |
| 2 | | | |
| Long-Term Borrowing Summary | | | |
| | 20 Years | | |
| | 15 Years | | |
| | 10 Years | | |
| | 7 Years | | |
| | 5 Years | | |
| | TOTAL BORROWING | <u> </u> | |

LP-Capital

REGIONAL SERVICE COMMISSION 11

2022 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

| | |
|--|--------------------------------|
| 1. Total Budget (from page SW-5) | 9,349,817 |
| 2. Less: Revenue from other sources (from page SW-2) | <u>5,971,271</u> |
| Net budget to be raised through tipping fees | <u><u>3,378,546</u></u> |

TIPPING FEES

| Category | Tonnage | Tipping Fees | Total Tipping Fees |
|---|---------|--------------|-----------------------------------|
| Member | | | |
| Cambridge Narrows | 240 | \$ 102 | \$ 24,480 |
| Chipman | 436 | \$ 102 | \$ 44,472 |
| Fredericton | 12,761 | \$ 102 | \$ 1,301,622 |
| Fredericton Junction | 218 | \$ 102 | \$ 22,236 |
| Gagetown | 234 | \$ 102 | \$ 23,868 |
| Millville | 75 | \$ 102 | \$ 7,650 |
| Minto | 921 | \$ 102 | \$ 93,942 |
| Nackawic | 321 | \$ 102 | \$ 32,742 |
| New Maryland | 1,082 | \$ 102 | \$ 110,364 |
| Oromocto | 2,300 | \$ 102 | \$ 234,600 |
| Stanley | 113 | \$ 102 | \$ 11,526 |
| Tracy | 155 | \$ 102 | \$ 15,810 |
| Hanwell | 1,305 | \$ 102 | \$ 133,110 |
| Local Service Districts | 12,962 | \$ 102 | <u>\$ 1,322,124</u> |
| TOTAL REVENUE FROM MEMBER TIPPING FEES | | | <u><u>\$ 3,378,546</u></u> |

CAPITAL BUDGET

| | |
|---|-------------------|
| Total Capital Cost - Solid Waste Services Fund (from page SW-Capital) | \$ 925,000 |
| Less: Total sources of funds | <u>\$ 450,000</u> |
| Total Long-term borrowing | <u>\$ 475,000</u> |

2022 SOLID WASTE SERVICES OPERATING BUDGET

| REVENUE | | 2021 BUDGET | 2022 BUDGET |
|------------------|---|------------------|------------------|
| 1.4.0.0.0 | SOLID WASTE SERVICES | | |
| 1.4.2.0.0 | REVENUES FROM OTHER SOURCES | | |
| 1.4.2.1.0 | Tipping Fees from Other Sources | | |
| 1.4.2.1.1 | Industrial/Commercial/Institutional | 4,717,915 | 4,791,454 |
| 1.4.2.1.2 | Construction and Demolition | 255,000 | 255,000 |
| 1.4.2.1.3 | Other Regional Service Commissions | | |
| 1.4.2.1.4 | First Nations | | |
| 1.4.2.1.8 | Toll Gate | 25,500 | 25,500 |
| 1.4.2.1.9 | Other (Specify)..... | | |
| 1.4.2.2.0 | Special Waste | | |
| 1.4.2.2.1 | Asbestos | 35,700 | 38,000 |
| 1.4.2.2.2 | (Specify)..... | | |
| 1.4.2.3.0 | Recycling | | |
| 1.4.2.3.1 | Fibre (News Print, Cardboard, Magazines etc.) | 356,955 | 358,200 |
| 1.4.2.3.2 | Refundables Products | 8,000 | 8,000 |
| 1.4.2.3.3 | Shredding | 15,000 | 15,000 |
| 1.4.2.3.4 | Metals | 100,160 | 122,300 |
| 1.4.2.3.5 | Paints | 12,000 | 12,000 |
| 1.4.2.3.9 | Plastics | 27,175 | 38,600 |
| 1.4.2.4.0 | Other Operational Revenue | | |
| 1.4.2.4.1 | Organics | | |
| 1.4.2.4.2 | Compost | | |
| 1.4.2.4.9 | Rental | 45,000 | 50,000 |
| 1.4.2.5.0 | Government Transfers | | |
| 1.4.2.5.1 | (Specify)..... | | |
| 1.4.2.5.2 | (Specify)..... | | |
| 1.4.2.6.0 | Transfers from Own and Other funds | | |
| 1.4.2.6.1 | Second Previous Year Surplus | 249,092 | 82,217 |
| 1.4.2.6.2 | Operating Reserve Fund | | |
| 1.4.2.6.3 | Generation Facility Operating Fund | | |
| 1.4.2.7.0 | Other Revenues | | |
| 1.4.2.7.1 | Interest Income | 18,000 | 20,000 |
| 1.4.2.7.2 | HST Rebate | | |
| 1.4.2.7.9 | Disposal of Capital Assets | 40,000 | 155,000 |
| 1.4.2.T.T | TOTAL REVENUE FROM OTHER SOURCES | <u>5,905,497</u> | <u>5,971,271</u> |

2022 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

| | 2021 BUDGET | 2022 BUDGET |
|--|------------------|------------------|
| 2.4.0.0.0 SOLID WASTE SERVICES | | |
| 2.4.2.0.0 ADMINISTRATION | | |
| 2.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) | 331,062 | 345,738 |
| 2.4.2.1.0 Director's Office | | |
| 2.4.2.1.1 Salaries & Benefits | 670,817 | 681,600 |
| 2.4.2.1.2 Travel | 8,000 | 6,000 |
| 2.4.2.1.3 Training and Development | 24,000 | 24,000 |
| 2.4.2.1.9 Other (Specify)..... | | |
| 2.4.2.4.0 Other Administration Services | | |
| 2.4.2.4.1 Advertising and Public Relations | 15,000 | 15,000 |
| 2.4.2.4.2 Liability Insurance | 38,000 | 38,000 |
| 2.4.2.4.3 Professional Services | 112,000 | 96,000 |
| 2.4.2.4.4 Legal Services | 25,000 | 25,000 |
| 2.4.2.4.5 Office Building | 52,000 | 50,000 |
| 2.4.2.4.6 Office Equipment and Supplies | 18,500 | 14,000 |
| 2.4.2.4.7 Printing and Copying | | |
| 2.4.2.4.8 Telecommunications | 45,000 | 48,000 |
| 2.4.2.4.9 Other (Specify)..... | | |
| 2.4.2.5.0 Public Education | | |
| 2.4.2.5.1 Advertising, tours, promotional | 120,000 | 120,000 |
| 2.4.2.5.2 Travel | 2,000 | 2,000 |
| 2.4.2.5.9 Other (Specify)..... | | |
| 2.4.2.2.T TOTAL ADMINISTRATION | <u>1,461,379</u> | <u>1,465,338</u> |
| 2.4.3.0.0 OPERATIONS | | |
| 2.4.3.1.0 Station and Building | | |
| 2.4.3.1.1 Repairs and Maintenance | 43,000 | 43,000 |
| 2.4.3.1.2 Electricity | 108,500 | 102,000 |
| 2.4.3.1.3 Janitorial | 2,500 | 2,500 |
| 2.4.3.1.4 Insurance | | |
| 2.4.3.1.5 Property Taxes | 115,000 | 119,000 |
| 2.4.3.1.9 Fuel | 20,000 | 23,000 |
| 2.4.3.1.S.T Subtotal | <u>289,000</u> | <u>289,500</u> |
| 2.4.3.2.0 Machinery & Equipment | | |
| 2.4.3.2.1 Vehicles | | |
| 2.4.3.2.2 Small Equipment (non-capital) | | |
| 2.4.3.2.3 Operating Leases (non-capital leases) | | |
| 2.4.3.2.4 Fuel | 402,430 | 433,930 |
| 2.4.3.2.5 Repairs and Maintenance | 886,000 | 731,500 |
| 2.4.3.2.6 Insurance | 152,000 | 152,000 |
| 2.4.3.2.9 Equipment Rental | 18,500 | 23,050 |
| 2.4.3.2.S.T Subtotal | <u>1,458,930</u> | <u>1,340,480</u> |

2022 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

| | | 2021 BUDGET | 2022 BUDGET |
|--------------------|------------------------------------|------------------|------------------|
| 2.4.3.3.0 | Landfill Operations | | |
| 2.4.3.3.1 | Personnel | 1,651,121 | 1,726,740 |
| 2.4.3.3.2 | Small Equipment (non capital) | 2,500 | - |
| 2.4.3.3.3 | Site and Road Maintenance | 392,158 | 510,372 |
| 2.4.3.3.4 | Monitoring | 100,000 | 100,000 |
| 2.4.3.3.5 | Site Security | 15,000 | 5,000 |
| 2.4.3.3.6 | Special Waste Handling | | |
| 2.4.3.3.7 | Cells | 450,000 | 230,000 |
| 2.4.3.3.8 | Leachate & Siltation Management | 72,000 | 67,000 |
| 2.4.3.3.9 | Supplies | 89,000 | 56,000 |
| 2.4.3.3.S.T | Subtotal | 2,771,779 | 2,695,112 |
| 2.4.3.4.0 | Transfer Station Operations | | |
| 2.4.3.4.1 | Personnel | | |
| 2.4.3.4.2 | Small Equipment (non capital) | | |
| 2.4.3.4.3 | Site and Road Maintenance | | |
| 2.4.3.4.4 | Site Security | | |
| 2.4.3.4.5 | Contracted Services | | |
| 2.4.3.4.6 | Special Waste Handling | | |
| 2.4.3.4.9 | Other (Specify)..... | | |
| 2.4.3.4.S.T | Subtotal | | |
| 2.4.3.5.0 | Scale house | | |
| 2.4.3.5.1 | Personnel | 285,565 | 315,760 |
| 2.4.3.5.2 | Small Equipment (non capital) | | |
| 2.4.3.5.3 | Supplies | | |
| 2.4.3.5.9 | Maintenance | 30,000 | 25,000 |
| 2.4.3.5.S.T | Subtotal | 315,565 | 340,760 |
| 2.4.3.6.0 | Waste Diversion | | |
| 2.4.3.6.1 | Personnel | 789,700 | 828,700 |
| 2.4.3.6.2 | Recycling | 213,000 | 205,000 |
| 2.4.3.6.3 | Collection | | |
| 2.4.3.6.4 | Equipment Maintenance | 85,500 | 83,000 |
| 2.4.3.6.5 | Contracted Services | | |
| 2.4.3.6.9 | Fuel | 50,600 | 48,425 |
| 2.4.3.6.S.T | Subtotal | 1,138,800 | 1,165,125 |
| 2.4.3.7.0 | Composting Program | | |
| 2.4.3.7.1 | Personnel | | |
| 2.4.3.7.2 | Processing | | |
| 2.4.3.7.3 | Demonstration Site | | |
| 2.4.3.7.9 | Other (Specify)..... | | |
| 2.4.3.7.S.T | Subtotal | | |
| 2.4.3.8.0 | Hazardous Household Waste | | |
| 2.4.3.8.1 | Personnel | 38,697 | 39,000 |
| 2.4.3.8.2 | Collection | | |
| 2.4.3.8.2 | Disposal | 140,000 | 165,000 |

2022 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

| | | 2021 BUDGET | 2022 BUDGET |
|--------------------|---|------------------|------------------|
| 2.4.3.8.9 | Other (Specify)..... | | |
| 2.4.3.8.S.T | Subtotal | 178,697 | 204,000 |
| 2.4.3.T.T | TOTAL OPERATIONS | <u>6,152,771</u> | <u>6,034,977</u> |
| 2.4.4.0.0 | FISCAL SERVICES | | |
| 2.4.4.1.0 | Interest | | |
| 2.4.4.1.1 | Current Operations | | |
| 2.4.4.1.2 | Short-Term borrowing for capital projects | | |
| 2.4.4.1.3 | Long-Term Debt | 51,420 | 48,875 |
| 2.4.4.2.0 | Other Financing Charges | | |
| 2.4.4.2.1 | Debenture Discounts | | |
| 2.4.4.2.2 | Cost of Issuing & Selling New Debentures | | |
| 2.4.4.2.3 | Banking Service Charge | 5,000 | 9,000 |
| 2.4.4.2.9 | Other (Specify)..... | | |
| 2.4.4.3.0 | Transfers to Other Funds | | |
| 2.4.4.3.1 | Capital Fund - Debt Repayment | 930,000 | 759,000 |
| 2.4.4.3.2 | Capital Fund - Asset Acquisition | 30,000 | 220,000 |
| 2.4.4.3.3 | Capital Reserve Fund | | |
| 2.4.4.3.4 | Operating Reserve Fund | | |
| 2.4.4.3.5. | Generation Facility Operating Fund | 80,412 | 411,277 |
| 2.4.4.4.0 | Other Fiscal Services | | |
| 2.4.4.4.1 | Bad Debt Expense | 6,000 | 6,000 |
| 2.4.4.4.2 | Closure and Post-Closure Expense | 251,600 | 264,350 |
| 2.4.4.4.3 | Second Previous Year Deficit | | |
| 2.4.4.4.9 | Non-refundable HST | 146,000 | 131,000 |
| 2.4.4.T.T | TOTAL FISCAL SERVICES | <u>1,500,432</u> | <u>1,849,502</u> |
| 2.T.T.T.T | TOTAL EXPENDITURES | <u>9,114,582</u> | <u>9,349,817</u> |

2022 SOLID WASTE SERVICES CAPITAL BUDGET

| CAPITAL EXPENDITURES | | SOURCES OF FUNDS | | | | | Total Sources of Funds | Long-term Borrowing | Debt repayment term |
|-------------------------|--------------------|------------------|----------------------|-------------------|-------------|-------|------------------------|---------------------|---------------------|
| Tangible Capital Assets | Total Capital Cost | Capital Grants | Capital Reserve Fund | Operating Fund | Trade - Ins | Other | | | |
| 1 Dozer | \$ 475,000 | | | | | | | \$ 475,000 | 5 years |
| 2 Half Tonnes (2) | \$ 60,000 | | | \$ 60,000 | | | \$ 60,000 | | |
| 3 Scales | \$ 85,000 | | | \$ 85,000 | | | \$ 85,000 | | |
| 4 Paving | \$ 75,000 | | | \$ 75,000 | | | \$ 75,000 | | |
| 5 Cell Construction | \$ 230,000 | | | \$ 230,000 | | | \$ 230,000 | | |
| 6 | | | | | | | | | |
| 7 | | | | | | | | | |
| 8 | | | | | | | | | |
| TOTAL | \$ 925,000 | | | \$ 450,000 | | | \$ 450,000 | \$ 475,000 | |

| FUNDING DETAILS | | Amount | Purpose/Description |
|------------------------------------|----------|-------------------|---------------------|
| Capital Grant | | | |
| 1 | | | |
| 2 | | | |
| 3 | | | |
| Other Sources of Funding | | | |
| 1 | | | |
| 2 | | | |
| Long-Term Borrowing Summary | | | |
| | 20 Years | | |
| | 15 Years | | |
| | 10 Years | | |
| | 7 Years | | |
| | 5 Years | \$ 475,000 | |
| TOTAL BORROWING | | <u>\$ 475,000</u> | |

SW-Capital

REGIONAL SERVICE COMMISSION 11

2022 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

| | |
|--|------------------------------|
| 1. Total Budget (from page GF-4) | 1,311,277 |
| 2. Less: Revenue from other sources (from page GF-2) | <u>411,277</u> |
| Net Budget to be raised from sale of service | <u><u>900,000</u></u> |

SALE OF SERVICE

| User | # Kilowatts | \$/Kilowatt | Sale of Service |
|------------------------------|-------------|-------------|---------------------------------|
| NB Power | 8,034,280 | \$ 0.11202 | \$ 900,000 |
| TOTAL SALE OF SERVICE | | | <u><u>\$ 900,000</u></u> |

CAPITAL BUDGET

| | |
|---|-------------------|
| Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital) | \$ 985,000 |
| Less: Total sources of funds | <u>\$ 85,000</u> |
| Total Long-term borrowing | <u>\$ 900,000</u> |

2022 GENERATION FACILITY OPERATING BUDGET

REVENUE

| | | 2021 BUDGET | 2022 BUDGET |
|------------------|---|----------------|----------------|
| 1.5.0.0.0 | GENERATION FACILITY | | |
| 1.5.2.0.0 | REVENUE FROM OTHER SOURCES | | |
| 1.5.2.5.0 | Government Transfers | | |
| 1.5.2.5.1 | (Specify)..... | | |
| 1.5.2.5.2 | (Specify)..... | | |
| 1.5.2.6.0 | Transfers from Own and Other funds | | |
| 1.5.2.6.1 | Second Previous Year Surplus | 38,688 | |
| 1.5.2.6.2 | Operating Reserve Fund | | |
| 1.5.2.6.3 | Solid Waste Services Operating Fund | 80,412 | 411,277 |
| 1.5.2.7.0 | Other Revenue | | |
| 1.5.2.7.1 | Interest Income | 1,000 | |
| 1.5.2.7.9 | Other (Specify)..... | | |
| 1.5.2.T.T | TOTAL REVENUE FROM OTHER SOURCES | <u>120,100</u> | <u>411,277</u> |

2022 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

| | 2021 BUDGET | 2022 BUDGET |
|--|----------------|----------------|
| 2.5.0.0.0 GENERATION FACILITY | | |
| 2.5.2.0.0 ADMINISTRATION | | |
| 2.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) | 11,053 | 11,365 |
| 2.5.2.1.0 Personnel | | |
| 2.5.2.1.1 Salaries & Benefits | | |
| 2.5.2.1.2 Travel | | |
| 2.5.2.1.3 Training and Development | | |
| 2.5.2.1.9 Other (Specify)..... | | |
| 2.5.2.2.0 Other Administrative Services | | |
| 2.5.2.2.1 Advertising and Public Relations | | |
| 2.5.2.2.2 Liability Insurance | | |
| 2.5.2.2.3 Professional Services | | |
| 2.5.2.2.4 Legal Services | | |
| 2.5.2.2.5 Office Building | | |
| 2.5.2.2.6 Office Equipment & Supplies | | |
| 2.5.2.2.7 Printing and Copying | | |
| 2.5.2.2.8 Telecommunications | | |
| 2.5.2.2.9 Utilities | 9,000 | 9,500 |
| 2.5.2.T.T TOTAL ADMINISTRATION | <u>20,053</u> | <u>20,865</u> |
| 2.5.3.0.0 OPERATIONS | | |
| 2.5.3.1.0 Personnel | | |
| 2.5.3.1.1 Salaries & Benefits | 107,610 | 94,016 |
| 2.5.3.1.2 Travel | 250 | 250 |
| 2.5.3.1.3 Training and Development | 775 | 775 |
| 2.5.3.1.9 Other (Specify)..... | | |
| 2.5.3.2.0 Machinery & Equipment | | |
| 2.5.3.2.1 Vehicles | | |
| 2.5.3.2.2 Small Equipment (non-capital) | | |
| 2.5.3.2.3 Operating Leases (non-capital) | | |
| 2.5.3.2.4 Fuel | | |
| 2.5.3.2.5 Repairs and Maintenance | 292,500 | 150,000 |
| 2.5.3.2.6 Insurance | 39,000 | 44,000 |
| 2.5.3.2.7 Oil | 42,000 | 55,000 |
| 2.5.3.2.8 Supplies | 2,000 | 1,200 |
| 2.5.3.T.T TOTAL OPERATIONS | <u>484,135</u> | <u>345,241</u> |
| 2.5.4.0.0 FISCAL SERVICES | | |
| 2.5.4.1.0 Interest | | |
| 2.5.4.1.1 Current Operations | | |
| 2.5.4.1.2 Short-Term borrowing for capital projects | | |
| 2.5.4.1.3 Long-Term Debt | 30,172 | 20,800 |
| 2.5.4.2.0 Other Financing Charges | | |
| 2.5.4.2.1 Debenture Discounts | 3,740 | 3,740 |

2022 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

| | | 2021 BUDGET | 2022 BUDGET |
|------------------|--|----------------|------------------|
| 2.5.4.2.2 | Cost of Issuing & Selling New Debentures | | |
| 2.5.4.2.3 | Banking Service Charge | | |
| 2.5.4.2.9 | Other (Specify)..... | | |
| 2.5.4.3.0 | Transfers to Funds and Reserves | | |
| 2.5.4.3.1 | Capital Fund - Debt Repayment | 382,000 | 393,000 |
| 2.5.4.3.2 | Capital Fund - Asset Acquisition | | 85,000 |
| 2.5.4.3.3 | Capital Reserve | | |
| 2.5.4.3.4 | Operating Reserve | | |
| 2.5.4.3.5. | Solid Waste Services Operating Fund | | |
| 2.5.4.4.0 | Other Fiscal Services | | |
| 2.5.4.4.3 | Second Previous Year Deficit | | 442,631 |
| 2.5.4.4.9 | Other (Specify)..... | | |
| 2.5.4.T.T | TOTAL FISCAL SERVICES | <u>415,912</u> | <u>945,171</u> |
| 2.T.T.T.T | TOTAL EXPENDITURES | <u>920,100</u> | <u>1,311,277</u> |

2022 GENERATION FACILITY CAPITAL BUDGET

| CAPITAL EXPENDITURES | | SOURCES OF FUNDS | | | | | Total Sources of Funds | Long-term Borrowing | Debt repayment term |
|----------------------------------|--------------------|------------------|----------------------|------------------|-------------|-------|------------------------|---------------------|---------------------|
| Tangible Capital Assets | Total Capital Cost | Capital Grants | Capital Reserve Fund | Operating Fund | Trade - Ins | Other | | | |
| 1 Engine block swap and upgrades | \$ 900,000 | | | | | | | \$ 900,000 | 5 years |
| 2 Paving | 85,000 | | | 85,000 | | | 85,000 | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| 6 | | | | | | | | | |
| 7 | | | | | | | | | |
| 8 | | | | | | | | | |
| TOTAL | \$ 985,000 | | | \$ 85,000 | | | \$ 85,000 | \$ 900,000 | |

| FUNDING DETAILS | | Amount | Purpose/Description |
|------------------------------------|------------------------|-------------------|---------------------|
| Capital Grant | | | |
| 1 | | | |
| 2 | | | |
| 3 | | | |
| Other Sources of Funding | | | |
| 1 | | | |
| 2 | | | |
| Long-Term Borrowing Summary | | | |
| | 20 Years | | |
| | 15 Years | | |
| | 10 Years | | |
| | 7 Years | | |
| | 5 Years | \$ 900,000 | |
| | TOTAL BORROWING | <u>\$ 900,000</u> | |

GF-Capital

REGIONAL SERVICE COMMISSION 11

2022 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

| | |
|---|-----------------|
| 1. Total Budget (from page OT-3) | \$ |
| 2. Less: Revenue from other sources (from page OT-2) | \$ _____ |
| Net Budget to be raised from participating members | \$ _____ |

MEMBER CHARGES

Cost Sharing Data

| Member | Specify:..... | Specify:..... | Member Share |
|----------|---------------|---------------|-----------------|
| 1 | | | |
| 2 | | | |
| 3 | | | |
| 4 | | | |
| 5 | | | |
| 6 | | | |
| 7 | | | |
| 8 | | | |
| 9 | | | |
| 10 | | | |
| | | | \$ _____ |

CAPITAL BUDGET

| | |
|--|----------|
| Total Cost Capital - Other Shared Services Fund (from page OT-Capital) | \$ |
| Less: Total sources of funds | \$ _____ |
| Total Long-term borrowing | \$ _____ |

2022 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

| | | 2021 BUDGET | 2022 BUDGET |
|------------------|---|----------------|----------------|
| 1.6.0.0 | OTHER SHARED SERVICES | | |
| 1.6.2.0.0 | REVENUE FROM OTHER SOURCES | | |
| 1.6.2.5.0 | Government Transfers | | |
| 1.6.2.5.1 | (Specify)..... | | |
| 1.6.2.5.2 | (Specify)..... | | |
| 1.6.2.6.0 | Transfers from Own Sources | | |
| 1.6.2.6.1 | Second Previous Year Surplus | | |
| 1.6.2.6.2 | Operating Reserve Fund | | |
| 1.6.2.7.0 | Other Revenue | | |
| 1.6.2.7.1 | Interest Income | | |
| 1.6.2.7.2 | HST Rebate | | |
| 1.6.2.7.9 | Other (Specify)..... | | |
| 1.6.T.T.T | TOTAL REVENUE FROM OTHER SOURCES | <u>.....</u> | <u>.....</u> |

2022 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

| | 2021 BUDGET | 2022 BUDGET |
|--|----------------|----------------|
| 2.6.0.0 OTHER SHARED SERVICES | | |
| 2.6.2.0 ADMINISTRATION | | |
| 2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) | | |
| 2.6.2.1.0 Personnel | | |
| 2.6.2.1.1 Salaries and Benefits | | |
| 2.6.2.1.2 Travel | | |
| 2.6.2.1.3 Training and Development | | |
| 2.6.2.1.9 Other (Specify)..... | | |
| 2.6.2.2.0 Other Administrative Services | | |
| 2.6.2.2.1 Advertising and Public Relations | | |
| 2.6.2.2.2 Liability Insurance | | |
| 2.6.2.2.3 Professional Services | | |
| 2.6.2.2.4 Legal Services | | |
| 2.6.2.2.5 Office Building | | |
| 2.6.2.2.6 Office Equipment and Supplies | | |
| 2.6.2.2.7 Printing and Copying | | |
| 2.6.2.2.8 Telecommunications | | |
| 2.6.2.2.9 Other (Specify)..... | | |
| 2.6.2.T.T TOTAL ADMINISTRATION | ===== | ===== |
| 2.6.4.0.0 FISCAL SERVICES | | |
| 2.6.4.1.0 Interest | | |
| 2.6.4.1.1 Current Operations | | |
| 2.8.1.1.7 Short-Term borrowing for capital projects | | |
| 2.6.4.1.3 Long-Term Debt | | |
| 2.6.4.2.0 Other Financing Charges | | |
| 2.6.4.2.1 Debenture Discounts | | |
| 2.6.4.2.2 Cost of Issuing & Selling New Debentures | | |
| 2.6.4.2.3 Banking Service Charge | | |
| 2.6.4.2.9 Other (Specify)..... | | |
| 2.6.4.3.0 Transfers to Funds and Reserves | | |
| 2.6.4.3.1 Capital Fund - Debt Repayment | | |
| 2.6.4.3.2 Capital Fund - Asset Acquisition | | |
| 2.6.4.3.3 Capital Reserve | | |
| 2.6.4.3.4 Operating Reserve | | |
| 2.6.4.4.0 Other Fiscal Services | | |
| 2.6.4.4.3 Second Previous Year Deficit | | |
| 2.6.4.4.9 Other (Specify)..... | | |
| 2.6.4.T.T TOTAL FISCAL SERVICES | ===== | ===== |
| 2.T.T.T.T TOTAL EXPENDITURES | ===== | ===== |

2022 OTHER SHARED SERVICES CAPITAL BUDGET

| CAPITAL EXPENDITURES | | SOURCES OF FUNDS | | | | | | | |
|-------------------------|--------------------|------------------|----------------------|----------------|-------------|-------|------------------------|---------------------|---------------------|
| Tangible Capital Assets | Total Capital Cost | Capital Grants | Capital Reserve Fund | Operating Fund | Trade - Ins | Other | Total Sources of Funds | Long-term Borrowing | Debt repayment term |
| 1 | | | | | | | | | |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| 6 | | | | | | | | | |
| TOTAL | | | | | | | | | |

| FUNDING DETAILS | | Amount | Purpose/Description |
|-----------------------------|------------------------|-------------|---------------------|
| Capital Grant | | | |
| 1 | | | |
| 2 | | | |
| 3 | | | |
| Other Sources of Funding | | | |
| 1 | | | |
| 2 | | | |
| Long-Term Borrowing Summary | | | |
| | 20 Years | | |
| | 15 Years | | |
| | 10 Years | | |
| | 7 Years | | |
| | 5 Years | | |
| | TOTAL BORROWING | <hr/> <hr/> | |

OT-Capital